



*Although a formal committee of Brighton & Hove City Council, the Health & Wellbeing Board has a remit which includes matters relating to the Clinical Commissioning Group (CCG), the Local Safeguarding Board for Children and Adults and Healthwatch.*

|                         |   |
|-------------------------|---|
| <b>Title:</b>           | <b>Better Care Plan – standing agenda item</b>  |
| <b>Date of Meeting:</b> | <b>12 June 2018</b>   |
| Report of:              | <b>Chris Clark, Director of Commissioning Operations (Designate), Brighton &amp; Hove CCG, Central Sussex and East Surrey Commissioning Alliance</b><br><br><b>Rob Persey, Executive Director of Adult Social Care and Health</b> |
| <b>Contact:</b>         | <b>Barbara Deacon</b><br><br><b>Tel: 01273 296805</b>   |
| <b>Email:</b>           | <a href="mailto:c.clark6@nhs.net">c.clark6@nhs.net</a><br><br><a href="mailto:Rob.Persey@brighton-hove.gov.uk">Rob.Persey@brighton-hove.gov.uk</a>  |
| <b>Wards Affected:</b>  | <b>ALL</b>  |

## Decisions, recommendations and any options

- 1.1 This report provides the Health and Wellbeing Board with a regular update on progress with the Brighton and Hove Better Care Fund Programme for 2018-19. It offers a general update on items managed through the BCF Steering Group since the last report, as well as the most recent Financial and Performance indicators agreed within the BCF Plan. The report is being presented to the Board for assurance and information, and does not make any recommendations requiring decision or approval by the Board.

## 2. Relevant information

### 2.1 Scope of the Report

This report contains three sections. The first section covers a general update from the BCF steering group meetings that have taken place since the last BCF update was reported to the Board. The notes from the last meeting are attached in **appendix 1**. The second section provides a brief update position on the financial position of the BCF programme. This is also reported to the Finance and Performance sub-committee of the Health and Social Care Integration Board, as well as CCG and Council management committee meetings. The end-of-year 2017-18 BCF Finance report is attached as supporting documentation in **appendix 2**. The third and final section is an update on the business intelligence programme within BCF, including an update on the performance measures agreed within the BCF plan. The BCF performance dashboard, which is still being developed, is attached in **appendix 3**.

### 2.2 Update from the BCF steering group

The following items are key updates from the BCF steering group since the last update report to the Board:

- The steering group recorded that the S.75 BCF Formal Agreement for 2018-19 has now been agreed and signed by the CCG Director of Commissioning and the Council Director of Health and Adult Social Care. This was an outstanding action from the Health and Wellbeing Board following approval of the 2018-19 BCF plan.
- The steering group noted the 2017-18 outturn position on the BCF budget. A small net overspend was noted and the steering group successfully agreed a distribution of this between the CCG and Local Authority under the terms laid out in the Section 75 Agreement. This is covered in more detail in the finance report in **section 2.3**.

- The steering group agreed to reallocate programme funds within the BCF to grow the investment in Home-First, to continue to build on the progress made in 2017-18 in reducing delayed transfers of care, and to commit to an invest-to-save scheme to prevent overspending on community equipment by increasing the opportunity to recover and recycle second-hand equipment.
- The steering group reviewed the progress from the business intelligence team in developing a KPI dashboard to report the performance of the BCF programme against the agreed measures in the plan. The report shows twelve-month trends in the nine key measurement areas, including delayed discharge bed days and emergency hospital readmissions within 30 days of discharge. The report format is still under development as the steering group would like the report to be accessible by the public as well as the Health and Wellbeing Board, and is being designed in such a way to be interpreted by people with visual impairment, by using larger font and not relying on colour-coding.

### **2.3 BCF Finance Report**

At the time of reporting, the CCG and Finance teams are still preparing the financial reports for period 1 (April 2018). Therefore this report contains the most recent reporting period, which is month 12 and the 2017-18 year-end reported position. Key points of note are:

- The year end BCF position ended within 1% of the total budget of £25,519,684. The final yearly expenditure was £25,734,870, which resulted in an overspend of £215,186.
- CCG and LA finance teams agreed a joint resolution to this overspend in 1718 year end accounting, using the principles laid out in the section 75 agreement.
- New mitigations have been introduced in 2018-19 to reduce the risk of this budget continuing to overspend.

## 2.4 BCF Performance Report

The full BCF performance dashboard can be found in **appendix 3**. Key items of performance to note are:

- The Brighton and Hove Health and Social Care system continues to deliver a downward trend in delayed transfer of care bed days. Much of this can be attributed to investment programmes through the BCF. The system has committed to continuing to reduced delayed transfers of care from hospital.
- The overall number of emergency admissions to hospital have reduced from the same period last year, although the proportion of these that are readmissions within 30 days has increased very slightly and the average length of stay of emergency admissions has increased by around 1 day. These will be a main focus of the BCF programme in 2018-19.
- Overall attendances to A&E are significantly lower across the year than the previous period, although a high attendance in March 2018 resulted in a small increase from the same month the previous year.
- The proportion of patients going into re-ablement services and the proportion of patients with telecare in their support plans have both increased over the last 12 months.

## 3. Important considerations and implications

The CCG must report progress with the BCF programme to NHS England on a quarterly basis as part of a national assurance process. The BCF reporting cycle has been designed to align to the national reporting process, although the Health and Wellbeing Report contains more detailed local metrics and is refreshed on a bi-monthly basis.

Legal:

- 3.1 The Section 75 Agreement that established the Better Care Fund for 2018-2019 sets out the requirement for a quarterly report on performance to the Health and Wellbeing Board. The Health and Wellbeing Board has responsibility under the s75 Agreement for ensuring compliance with the Better Care Fund Plan and the strategic direction of the Better Care Fund.

Lawyer consulted: Elizabeth Culbert

Date: 28.5.18



Finance:

- 3.2 The Better Care fund is a section 75 pooled budget which totalled £25.520m for 2017/18, including £5.093m Improved Better Care funding (iBCF). The CCG contributed £18.276m to the pooled budget and the Council contributed £7.244m including the iBCF.

The outturn for 2017/18 was an overspend of £0.215m which was distributed as per the terms of the Section 75 agreement.

We are in the process of setting the 2018/19 budget and new mitigations will be introduced to reduce the risk of future overspending.

The financial performance of the Better Care fund is regularly reported to the joint Health & Adult Social Care Finance and Performance Board.

Finance Officer consulted: Sophie Warburton Date: 30/05/2018

Equalities:

- 3.3 Individual services and programmes relating to the Better Care Fund will be assessed for their equality impacts as part of their development and implementation.

Equalities Officer consulted: Sarah Tighe-Ford Date: 25 May 2018

## **Supporting documents and information**

**Appendix 1:** Notes and actions from the BCF Steering Group

**Appendix 2:** Month 12 2017-18 BCF Finance Schedule

**Appendix 3:** June BCF KPI Report

## Appendix 1: BCF Steering Group Notes from Meeting

Date of Meeting: 8<sup>th</sup> May 2018, Hove Town Hall

| <b>Members Present</b>  |
|---|
| Chris Clark - Director of Commissioning Operations (Designate) Brighton and Hove CCG (Chair)<br>Andy Witham – Head of Adult Social Care Commissioning BHCC<br>Debra Crisp – Deputy CFO BHCCG<br>Cat Harwood-Smith – Head of Performance, Business Improvement and Modernisation BHCC<br>Grace Hanley – Assistant Director Health and Social Care BHCC   |
| <b>Apologies</b>  |
| Rob Persey – Director of Health and Adult Social Care BHCC<br>Jason Cheung – Information Analyst BH CCG<br>Ramona Booth – Deputy Director of Performance, Planning and Informatics BHCCG<br>Sophie Warburton – Financial Services Accountant BHCC   |
| <b>Item 1: Introductions, Apologies, Minutes and Actions, Conflicts of Interest (COI)</b>   |
| <ul style="list-style-type: none"><li>• The members gave introductions and apologies we noted</li><li>• The notes from the previous meeting were agreed and all actions noted as completed, including acknowledgement that the S75 agreement has now been signed by both parties.</li><li>• Members were invited to confirm that the COI register is up to date and if any new declarations needed to be made. None were noted.</li></ul>   |
| <b>Item 2: BCF Finance Report</b>   |
| <ul style="list-style-type: none"><li>• The steering group reviewed and approved the month 12 BCF finance report for 2017-18. A net overspend was recognised, and it was understood to be driven by an underspend of the disabled facilities grant and an overspend in the community equipment fund. The steering group noted from finance colleagues that a discussion had taken place which proposed a distribution of this overspend between the CCG and Local Authority, as per the principles set out in the section 75 agreement. The steering group agreed to this proposal.</li></ul> |
| <b>Item 3: Investment Projects</b>  |
| <ul style="list-style-type: none"><li>• The Steering Group agreed to reallocate funds within the BCF to increase the investment into Home First to £650,000 to fund home care and discharge across all wards at RSCH.</li><li>• The Steering group agreed to commit to the invest-to-save scheme in community equipment to mitigate further overspending and expand the opportunity to recover and recycle second-hand equipment.</li></ul>   |
| <b>Item 4: BCF Performance</b>  |
| <ul style="list-style-type: none"><li>• The steering group review the BCF Dashboard that Business Intelligence colleagues had been developing and fed back on where formatting should change to make the report easier to read, and where further narrative was necessary to provide more detail explaining trends and variation from targets. The steering group approved the dashboard to be presented to the Finance and Performance Sub-committee of the Health and Social Care Integration Board.</li></ul>  |
| <b>Date of Next Meeting - TBC</b>   |

## Appendix 2: BCF Finance Report Month 12 2017-18

| Better Care Fund Report for Month                                     |                   |                   |                  | Mar-18                |                        |                 |
|---|-------------------|-------------------|------------------|-----------------------|------------------------|-----------------|
| Workstream  | Month             |                   |                  | Actual                |                        |                 |
|   | Budget<br>£       | Actual<br>£       | Variance<br>£    | Annual<br>Budget<br>£ | Actual<br>Outturn<br>£ | Variance<br>£   |
| <b>Increasing System Capacity Workstream</b>                          |                   |                   |                  |                       |                        |                 |
| Additional Care Managers working across the City localities 7 days pw | 117,732           | 117,732           | 0                | 117,732               | 117,758                | 26              |
| 3 Social Workers in IPCT's  | 103,228           | 103,228           | 0                | 103,228               | 103,250                | 22              |
| Integrated Primary Care Teams (SPFT) Additional Mental Health nurses  | 100,574           | 100,574           | 0                | 100,574               | 100,574                | 1               |
| Increasing capacity   | 1,026,430         | 1,026,430         | 0                | 1,026,430             | 1,026,430              | 0               |
| Supporting the market   | 325,000           | 325,000           | 0                | 325,000               | 325,000                | 0               |
| <b>Total Increasing System Capacity Workstream</b>                    | <b>1,672,964</b>  | <b>1,672,964</b>  | <b>0</b>         | <b>1,672,964</b>      | <b>1,673,012</b>       | <b>49</b>       |
| <b>Integrated Discharge Planning Workstream</b>                       |                   |                   |                  |                       |                        |                 |
| Integrated Primary Care Teams (SCFT)                                  | 7,710,401         | 7,710,401         | (0)              | 7,710,401             | 7,710,401              | (1)             |
| Incentivising care homes and homecare providers to respond 7 days pw  | 51,188            | 35,850            | (15,338)         | 51,188                | 35,850                 | (15,338)        |
| Hospital Discharge  | 3,058,350         | 3,058,350         | 0                | 3,058,350             | 3,058,350              | 0               |
| <b>Total Integrated Discharge Planning Workstream</b>                 | <b>10,819,939</b> | <b>10,804,601</b> | <b>(15,338)</b>  | <b>10,819,939</b>     | <b>10,804,601</b>      | <b>(15,338)</b> |
| <b>Protecting Social Care Workstream</b>                              |                   |                   |                  |                       |                        |                 |
| Home First  | 435,379           | 435,382           | 3                | 435,379               | 435,382                | 3               |
| Maintaining eligibility criteria                                      | 2,904,000         | 2,904,000         | 0                | 2,904,000             | 2,904,000              | 0               |
| Additional social workers for Access Point                            | 70,000            | 70,000            | 0                | 70,000                | 70,000                 | 0               |
| Protection for Social Care (Capital grants)                           | 110,000           | 79,690            | (30,310)         | 110,000               | 78,961                 | (31,039)        |
| Disabled facilities grant (Capital grants)                            | 1,703,174         | 1,175,429         | (527,745)        | 1,703,174             | 1,213,229              | (489,945)       |
| Community Equipment (Capital grants)                                  |                   |                   |                  |                       | 470,000                | 470,000         |
| Telecare and Telehealth (Capital grants)                              | 100,000           | 150,614           | 50,614           | 100,000               | 150,614                | 50,614          |
| Additional call handling resource for CareLink out of hours           | 35,000            | 35,000            | 0                | 35,000                | 35,000                 | 0               |
| Additional Telecare and Telehealth resource                           | 200,000           | 200,000           | 0                | 200,000               | 200,000                | 0               |
| Protection for Social Care  | 1,189,000         | 1,189,000         | 0                | 1,189,000             | 1,189,000              | 0               |
| Supporting Social Care  | 442,000           | 442,000           | 0                | 442,000               | 442,000                | 0               |
| <b>Total Protecting Social Care Workstream</b>                        | <b>7,188,553</b>  | <b>6,681,115</b>  | <b>(507,438)</b> | <b>7,188,553</b>      | <b>7,188,186</b>       | <b>(367)</b>    |
| <b>Supporting Recovery &amp; Independence Workstream</b>              |                   |                   |                  |                       |                        |                 |
| Community Equipment Service   | 2,334,000         | 2,609,714         | 275,714          | 2,334,000             | 2,609,714              | 275,714         |
| Carers Reablement Project   | 17,500            | 20,000            | 2,500            | 17,500                | 20,000                 | 2,500           |
| Alzheimer's Society – Information, Advice and Support for Carers      | 25,000            | 25,000            | 0                | 25,000                | 25,000                 | 0               |
| Alzheimer's Society – Dementia Training for Carers                    | 5,000             | 5,000             | 0                | 5,000                 | 5,000                  | 0               |
| Sussex Community Trust – Carers Back Care Advisor                     | 34,034            | 34,034            | 0                | 34,034                | 34,034                 | 0               |
| Amaze – Carers Card Development                                       | 10,000            | 10,000            | 0                | 10,000                | 10,000                 | 0               |
| Carers Centre – Adult Carers Support                                  | 104,000           | 104,000           | 0                | 104,000               | 104,000                | 0               |
| Carers Centre – Young Carers Support                                  | 32,000            | 32,000            | 0                | 32,000                | 32,000                 | 0               |
| Crossroads – Carers Support Children and Adults                       | 47,000            | 47,000            | 0                | 47,000                | 47,000                 | 0               |
| Carers Centre – End of Life Support                                   | 9,500             | 9,000             | (500)            | 9,500                 | 9,000                  | (500)           |
| Amaze – Parent Carers Survey  | 1,000             | 0                 | (1,000)          | 1,000                 | 0                      | (1,000)         |
| Crossroads – Carers Health Appointments                               | 37,500            | 37,500            | 0                | 37,500                | 37,500                 | 0               |
| Hospital Carers Support – IPCT Carers Support Service                 | 27,000            | 27,000            | 0                | 27,000                | 27,000                 | 0               |
| Carers Support Service - Integrated Primary Care Team (ASC Staff)     | 93,175            | 93,175            | 0                | 93,175                | 93,175                 | 0               |
| Carers (other)  | 382,072           | 311,943           | (70,129)         | 382,072               | 311,943                | (70,129)        |
| Carers Hub  | 350,675           | 354,675           | 4,000            | 350,675               | 354,675                | 4,000           |
| <b>Total Supporting Recovery &amp; Independence Workstream</b>        | <b>3,509,456</b>  | <b>3,720,041</b>  | <b>210,585</b>   | <b>3,509,456</b>      | <b>3,720,041</b>       | <b>210,585</b>  |
| <b>Person Centred Integrated Care Workstream</b>                      |                   |                   |                  |                       |                        |                 |
| Proactive Care (Primary Care)   | 1,207,000         | 1,175,205         | (31,795)         | 1,207,000             | 1,175,205              | (31,795)        |
| Care Navigation Service   | 134,794           | 158,000           | 23,206           | 134,794               | 158,000                | 23,206          |
| Befriending - Neighbourhood Care Scheme                               | 170,625           | 190,000           | 19,375           | 170,625               | 190,000                | 19,375          |
| <b>Total Person Centred Integrated Care Workstream</b>                | <b>1,512,419</b>  | <b>1,523,205</b>  | <b>10,786</b>    | <b>1,512,419</b>      | <b>1,523,205</b>       | <b>10,786</b>   |
| <b>Dementia Planning Workstream</b>                                   |                   |                   |                  |                       |                        |                 |
| Dementia Plan   | 209,016           | 218,697           | 9,681            | 209,016               | 218,697                | 9,681           |
| <b>Total Dementia Planning Workstream</b>                             | <b>209,016</b>    | <b>218,697</b>    | <b>9,681</b>     | <b>209,016</b>        | <b>218,697</b>         | <b>9,681</b>    |
| <b>Homelessness Workstream</b>  |                   |                   |                  |                       |                        |                 |
| Homeless Model  | 607,338           | 607,129           | (209)            | 607,338               | 607,129                | (209)           |
| <b>Total Homelessness Workstream</b>                                  | <b>607,338</b>    | <b>607,129</b>    | <b>(209)</b>     | <b>607,338</b>        | <b>607,129</b>         | <b>(209)</b>    |
| <b>TOTAL</b>  | <b>25,519,685</b> | <b>25,227,751</b> | <b>(291,934)</b> | <b>25,519,684</b>     | <b>25,734,870</b>      | <b>215,186</b>  |

